# SUPPORTING CONTRACT MONITORING COALITIONS IN AFRICA: OUR LEARNING AND EXPERIENCES

Marcela Rozo, WBI



According to the OECD, the value of government procurement markets worldwide is US \$ 2 trillion annually.



On average globally, procurement accounts for 70% of the overall national budget. (OECD)

## The Cost of Procurement Failures

The costs of poor governance of the **Roads** sector can range from **10% - 40%** of sector expenditures annually.

TI estimates that at least \$400B is lost to corruption in public procurement, adding 20% - 25% to costs.

WHO estimates **25% of drugs** consumed in poor countries are counterfeit or substandard.

## The Power of Contract Monitoring





Observation of awarding processes



Monitoring of contract implementation



Advocacy for reforms (e.g. Procurement Acts, Access to Information)

More efficient use of resources and better service delivery for citizens through more transparent and participatory procurement processes.

## **Emerging Monitoring Coalitions**

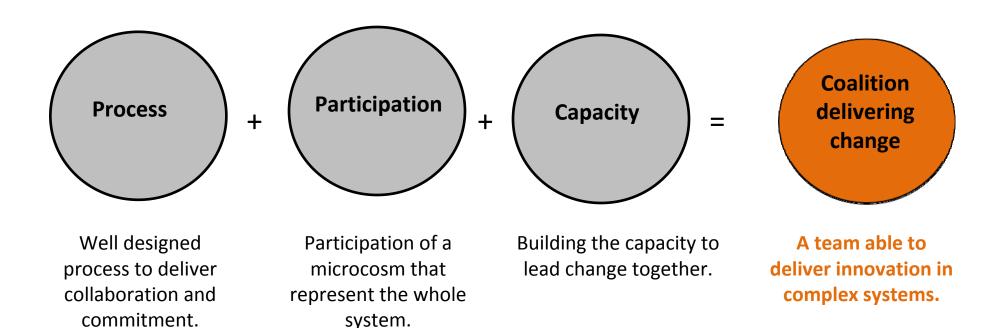


#### **West Africa:**

Multi-stakeholder coalitions in **Ghana**, **Sierra Leone**, **Liberia**, **Nigeria**. Current focus industries: extractives, constructions, power.

East- Southern Africa: Coalitions in Uganda, Zambia, Kenya, Tanzania, Rwanda. Focus: extractives, construction and pharmaceuticals.

## **WBI Facilitates Process and Builds Capacity**



Incentives for initial "get going" activities

Technical assistance for coalition building

## Liberia



- Center for Transparency and Accountability in Liberia (CENTAL)
- Liberia Democratic Institute (LDI)
- Action for Genuine Democratic Alternatives (AGENDA)
- Public Procurement and Concession Commission
- TIRI
- Open Society Initiative for West Africa
- Liberia Freedom of Information Coalition (LFIC)
- Liberia Chamber odfCommerce

### Liberia

#### **Challenge:**



- Strong procurement law but implementation challenges.
- Public Procurement Agency (PPCC) has 9 monitors and 2 vehicles.

#### **Opportunity:**

Under municipal contracting:

- Development of standard templates and guides for project monitoring and service delivery rating
- Monitoring and reporting on targeted procurement processes and project implementation in the Monrovia City Corporation for a period of one year

Under oil exploration:

- Review of oil contracts and the CSR obligations
- Two field visits to identify community involvement
- Multi-stakeholder forum



## Uganda

- Coalition Africa Freedom of Information Centre (AFIC)
- Transparency International Uganda
- Anticorruption Coalition Uganda (ACCU)
- Uganda National Association of Building and Civil Engineering Contractors (UNABCEC)
- Public Procurement and Disposal Authority (PPDA)
- Ministry of Education
- Tullow
- Pro-Biodiversity Conservationists in Uganda (PROBICOU)
- Uganda Road Sector Support Initiative (URSSI)
- Uganda National Health Users'/Consumers'
   Organisation (UNHCO)
- Uganda Debt Network (UDN)
- Action Group for Health, Human Rights and AHI/AIDS (AGHA)
- Western Ankole Civil Society Forum



## Uganda

#### **Challenge:**





- Uganda at threshold of commercially exploiting oil & gas reserves.
- Contracts are often secrete and there is limited monitoring.

#### **Opportunity:**

- Group on EI formed among leading CSOs and Tullow Oil, incl. existing national CSO coalition on EI.
- Monitoring initiatives include:
  - Advocacy for contract disclosure.
  - Development of monitoring tool & training of monitors.
  - Monitoring of one Tullow contract.
  - Stakeholder dialogue around monitoring results.
- Other sectors/groups
  - Under construction:

development and testing of a contract monitoring tool

• Under Pharma:

Train CSOs on medicines supply chain management systems & Dialogue with National Medical Stores

## **Insights From Our Efforts**

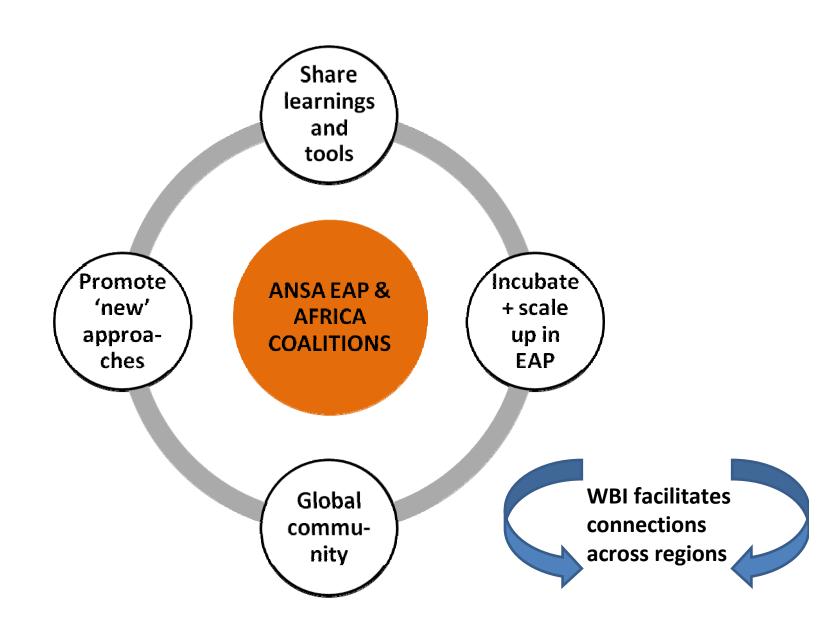
Launching is easier than sustaining.

Capacity building is key.

Measurement and communication matters.

Scaling impact and geography.

## **Opportunities for Collaboration?**





## www.pro-act.org

- **➤** Over 100 procurement practitioners
- ➤ Blogs and discussion groups, including on contract monitoring
- > Best practice examples and tolls
- > Global calendar of events
- > Job opportunities

# Thank you!

Email: mrozo@worldbank.org